

REPORT TO: Executive Board

DATE: 17 September 2020

REPORTING OFFICER: Operational Director – Finance

PORTFOLIO: Resources

SUBJECT: 2020/21 Revenue Spending as at 30 June 2020

WARD(S): Borough-wide

1.0 PURPOSE OF REPORT

- 1.1 To report the Council's overall revenue net spending position as at 30 June 2020 together with a forecast outturn position.
- 1.2 To report on the financial impact of Covid-19 and to summarise Government funding made available to the Council to date.

2.0 RECOMMENDED: That;

- (i) All spending continues to be limited to only absolutely essential items;**
- (ii) Departments seek to implement those approved budget savings proposals which currently remain to be actioned;**
- (iii) Strategic Directors take urgent action to identify areas where spending could be reduced or suspended for the remainder of the current financial year;**
- (iv) The write-off of debts as set-out in paragraph 3.19, be approved;**
- (v) Council be requested to approve the revisions to the Capital Programme as set out in paragraph 3.17.**

3.0 SUPPORTING INFORMATION

Revenue Spending

- 3.1 Appendix 1 presents a summary of spending against the operational revenue budget up to 30 June 2020 and Appendix 2 provides detailed figures for each individual Department. As at 30 June 2020 total spending is £770,000 above budget. In overall terms the outturn forecast for the year shows that net spend will be over budget by £6.951m, unless corrective action is taken. This is inclusive of additional costs and loss of income incurred as a result of Covid 19.

- 3.2 The spend position to date is made up of two elements. Operational day to day net spend is forecast to be over the approved budget by £3.846m, whilst costs for Covid19 (inclusive of loss of income) is forecast to add a further £3.105m to the budget strain for the year, after allowing for grant income already received.
- 3.3 For comparison, a forecast outturn figure was calculated at the end of May which estimated operation spend would be over budget by £4.878m, compared to the current position of £3.846m, reducing the forecast overspend by £1.032m. Of particular note in achieving a reduced cost position is the financial performance of the Community and Environment Department. The current operational forecast is an overspend position of £0.079m compared to the May forecast position of £0.833m. Spend on employees (casual and overtime), premises and supplies & services is much lower at this point in the year than would be expected. Mainly as a result of the closure of services during the Covid19 pandemic and efforts to only commit to spend where absolutely necessary. This has helped to mitigate the continued shortfall on operational income targets
- 3.4 The May forecast was largely based on historical spend and income patterns from last year, whereas, the pattern of current spend and income levels are now developing and can be utilised in forecasting. Knowledge and latest available information from budget managers with regard to their spending plans and known service demands have also been used in forecasting. Finance Officers will continue to work closely with budget managers and updated forecasts will be provided in future reports.
- 3.5 In summary the main budget pressures for the Council continue to be with both Adults and Children Social Care. Excess costs compared to budget are still an issue for children's residential placements; internal care homes, community care; supplies and services and school transport costs. Income targets within the Community & Environment and ICT & Support Services also continue to be significant budget pressures.
- 3.6 It has proved difficult to implement certain approved budget savings due to the current Covid19 situation, which is having an adverse impact upon the budget. Seeking to implement them as soon as possible will help improve the forecast spend position and put the Council on a firmer base for future years.

Revenue – COVID19 Net Spending

- 3.7 The impact of Covid19 has resulted in additional costs for the Council's full range of services, although particularly within Adult Social Care. In addition to costs, the temporary closure of some services will result in shortfalls of budgeted income targets over the financial year. It is possible that the impact will continue to be felt in future years, which will need to be addressed as far as possible within the Medium Term Financial Forecast.
- 3.8 For the purpose of this report it is assumed the majority of lockdown measures will end in September 2020. However, even with this

assumption there is the likelihood of additional costs and loss of income continuing well beyond this point and where possible this has been taken into account within the figures. For example, it is considered it will take some considerable time before user numbers in leisure services will return to pre March 2020 levels; costs for social care may continue to be incurred to support the provision of bed places in the event of a second wave of the pandemic.

- 3.9 The forecast total cost of Covid19 including income losses for the year to 31 March 2021 is estimated at £11.946m.
- 3.10 This excludes the impact upon the Collection Fund of shortfalls in Council Tax and Business Rates income. The Collection Fund is accounted for as per estimates provided in setting the Council's 2020/21 budget. The Council is allowed to carry forward a deficit on the Collection Fund and therefore any deficit for the current year will be carried forward to 2021/22 and funded in that year. This is likely to have a significant impact upon balancing the 2021/22 budget, to be addressed in a review of the Medium Term Financial Forecast.
- 3.11 The cost to the Collection Fund as a result of Covid19 is currently forecast at £9.973m. This assumes a 35% increase in the number of claimants to the Council Tax Reduction Scheme and increase to the bad debt provision for council tax and business rates of 5% and 13% respectively.
- 3.12 To date the Council has received three tranches of un-ringfenced funding to cover general costs and loss of income associated with Covid19. In total the funding allocated to date is £9.279m. Of this £0.438m was used in meeting costs incurred in 2019.20
- 3.13 In summary there is a forecast shortfall in Government funding of £13.078m, summarised as per Table A:

Table A

	£m
Funding Received	9.279
less	
Covid19 Costs 2020/21	11.946
Costs Incurred in March 2020	0.438
Forecast 2020/21 Deficit	3.105
Collection Fund Shortfall	9.973
Shortfall in Funding	13.078

Funding the Shortfall / Reserves

- 3.14 Government have announced they will implement a scheme to help part fund the loss of sales/fees and charges income which Councils incur as a result of the pandemic. Detailed points of the scheme are still to be published, in summary the new income loss scheme will involve a 5% deductible rate, whereby councils will absorb losses up to 5% of their planned sales, fees and charges income, with the government compensating them for 75p in every pound of relevant loss thereafter. Work is currently being undertaken to estimate the potential income the Council will receive from the scheme.
- 3.15 Government have also announced plans for Councils to spread the cost of the Collection Fund shortfall over three years from 2021 to 2024, rather than as a hit on the 2021/22 budget. This only defers the pressure to future years, the likelihood of Government supporting Councils in dealing with such losses is unlikely to be known until much later in the current year.
- 3.16 As at 31 March 2020 the Council's General Reserve was £4.004m. This is considered to be the minimum acceptable level of the General Reserve, in order to ensure the Council remains in a financially sustainable position moving forward. Earmarked reserves of £42.335m were held by the Council on 31 March 2020 and these reserves have been set aside for specific purposes. Generally they are not available for general use but regular reviews will identify where funds are no longer required.

Capital Spending

- 3.17 The Capital Programme has been revised to reflect a number of changes in spending profiles and funding as schemes have developed and these are reflected in the Capital Programme presented in Appendix 3. The schemes which have been revised within the programme are as follows;
1. Stadium Minor Works
 2. Brookvale Pitch Refurbishment
 3. New Leisure Centre
 4. Open Spaces Schemes
 5. Children's Playground Equipment
 6. Upton Improvements
 7. Crow Wood Park
 8. Peelhouse Lane Cemetery
 9. Sandymoor Playing Fields
 10. Victoria Park Glass House
 11. Widnes & Runcorn Cemeteries
 12. Landfill Tax Credit Schemes
 13. Runcorn Town Park
 14. Bowling Greens
 15. 3MG

16. Widnes Waterfront
17. SciTech Daresbury - Project Violet
18. The Croft
19. Advertising Screen at The Hive
20. Widnes Market Refurbishment
21. Broseley House
22. Solar Farm
23. Equality Act Improvement Works
24. Foundary Lane Residential Area
25. Kingsway Learning Centre – improved facilities
26. Halton Lea TCF
27. Runcorn Town Centre Development
28. Mersey Gateway – Land Acquisition
29. Mersey Gateway – Development Costs
30. Mersey Gateway – Additional Signage
31. Risk Management
32. Fleet Replacements
33. Bridge & Highway Maintenance
34. Integrated Transport & Network Management
35. Street Lighting – Structural Maintenance & Upgrades
36. SJB – Major Maintenance
37. Silver Jubilee Bridge – Decoupling
38. SJB Deck Reconfiguration
39. Widnes Loops
40. KRN – Earle Road Gyratory
41. SUD Green Cycle / Walk Corridors
42. Windmill Hill Flood Risk Management Scheme
43. ALD Bungalows
44. Purchase of 2 Adapted Properties
45. Orchard House
46. Lilycross
47. Disabled Facilities Grant
48. Stairlifts (Adaptations Initiative)
49. RSL Adaptations (Joint Funding)
50. Carehome refurbishment
51. St Luke's Care Home
52. St Patrick's Care Home
53. Capital Repairs
54. Asbestos Management
55. Schools Access Initiative
56. Basic Need projects
57. Ashley School
58. Fairfield Primary School
59. Kitchen Gas Safety
60. Small Capital Works

- 61. SEND capital allocation
- 62. Healthy Pupils Capital Fund
- 63. Chesnut Lodge
- 64. Woodside Primary
- 65. The Grange – Brookfields Provision

3.18 Capital spending at 30 June 2020 totalled £7.3m, which is 101% of the planned spending of £7.2m at this stage. This represents 16.2% of the total Capital Programme of £44.8m (which assumes a 20% slippage between years).

3.19 The Administrators for Widnes Sport Limited have now completed their work to wind-up the company following it ceasing to trade in February 2019. They have confirmed there are no funds remaining to be distributed to creditors. As a result the debts owed to the Council by the company totalling £371,000 are now required to be written off. This will be fully funded by bad debt provision which had previously been set-aside for this purpose.

4.0 CONCLUSIONS

4.1 As at 30 June 2020 the forecast net outturn (including the net impact of Covid) will be £6.951m over the available budget.

4.2 Departments should therefore ensure that all spending continues to be restricted to only essential items and tightly controlled throughout the year, to ensure that the forecast outturn overspend is minimised as far as possible

4.3 It remains imperative that lobbying of the Government continues in order for them to support Local Government in providing full funding for the Covid pandemic.

4.4 A number of approved budget savings have yet to be fully implemented due to the current Covid19 situation. Departments should therefore strive to implement these savings at the earliest opportunity.

5.0 POLICY AND OTHER IMPLICATIONS

5.1 None.

6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

6.1 There are no direct implications, however, the revenue budget and capital programme support the delivery and achievement of all the Council's priorities.

6.0 RISK ANALYSIS

- 6.1 There are a number of financial risks within the budget. However, the Council has internal controls and processes in place to ensure that spending remains in line with budget. A budget risk register is maintained and regularly reviewed to help mitigate the financial risks.

7.0 EQUALITY AND DIVERSITY ISSUES

- 7.1 None.

8.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1072

- 8.1 There are no background papers under the meaning of the Act.

Summary of Revenue Spending to 30 June 2020

APPENDIX 1

Directorate / Department	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000	Forecast Outturn (Overspend)
Community & Environment	23,693	3,916	3,617	299	-79
Economy, Enterprise & Property	1,960	612	612	0	1
Finance	4,937	1,079	1,103	-24	53
ICT & Support Services	-572	-164	-82	-82	-494
Legal & Democratic Services	483	62	23	39	177
Planning & Transportation	8,569	2,224	2,218	6	-39
Policy, People, Performance & Efficiency	397	-255	-207	-48	4
Enterprise, Community & Resources	39,467	7,474	7,284	190	-377
Adult Social Care (inc Care Homes and Community Care)	44,825	9,400	10,061	-661	-1,986
Children & Families	23,510	4,583	5,115	-532	-2,287
Complex Care Pool	3,952	-722	-802	80	149
Education, Inclusion & Provision	7,510	887	1,126	-239	-951
Public Health & Public Protection	1,223	319	311	8	22
People	81,020	14,467	15,811	-1,344	-5,053
Corporate & Democracy	-347	-1,424	-1,808	384	1,584
Mersey Gateway	0	-21,016	-21,016	0	0
Operational Net Spend	120,140	-499	271	(770)	(3,846)
Covid-19 Additional Costs	-768	-233	3,645	-3,878	-8,344
Covid-19 Shortfall in Budgeted Income Targets	-3,602	-1,881	0	-1,881	-3,602
Government Grant	0	0	-5,759	5,759	8,841
Covid Net Spend	-4,370	-2,114	-2,114	0	(3,105)
Total Net Spend (Including Covid-19)	115,770	-2,613	-1,843	(770)	(6,951)

APPENDIX 2

Community & Environment Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn (Overspend)
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	13,898	3,230	3,110	120	552
Premises	2,175	856	646	210	378
Supplies & Services	1,013	311	248	63	152
Book Fund	155	3	3	0	0
Hired Services	540	20	0	20	81
Food Provisions	180	3	2	1	45
School Meals Food	1,366	34	34	0	2
Transport	130	40	47	(7)	(28)
Area Forum	210	25	25	0	0
Contribution to Archives	57	0	0	0	0
Levies	30	30	29	1	0
Waste Disposal Contract	6,205	0	0	0	154
Grants to Voluntary Organisations	67	5	0	5	47
Grant to Norton Priory	172	86	86	0	(1)
Capital Financing	0	0	50	(50)	(50)
Rolling Projects	0	0	60	(60)	(60)
Total Expenditure	26,198	4,643	4,340	303	1,272
Income					
Sales Income	-785	-155	-114	(41)	(336)
School Meals Sales	-1,812	-27	-27	0	(512)
Fees & Charges Income	-3,816	-1,000	-950	(50)	(336)
Rents Income	-156	-15	-15	0	(13)
Government Grant Income	-1,076	0	-3	3	(133)
Reimbursements & Other Grant Income	-596	-54	-40	(14)	(54)
Schools SLA	-1,208	-1,208	-1,308	100	100
Internal Fees Income	-369	-95	-35	(60)	(240)
School Meals Other Income	-212	0	9	(9)	(94)
Catering Fees	-24	-9	-9	0	0
Capital Salaries	-173	-17	-17	0	1
Transfers from Reserves	-106	-38	-38	0	0
Total Income	-10,333	-2,618	-2,547	(71)	(1,617)
Net Operational Expenditure	15,865	2,025	1,793	232	(345)

Community & Environment Department (continued)

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn (Overspend)
	£'000	£'000	£'000	£'000	£'000
Covid Costs					
Community Development	0	0	0	0	(1)
Community Safety	0	0	4	(4)	(4)
Leisure & Recreation	0	0	1	(1)	(21)
Open Spaces	0	0	188	(188)	(240)
Schools Catering	0	0	18	(18)	(18)
Waste & Environmental Improvement	0	0	0	0	(341)
Shielding Hub	0	0	15	(15)	(26)
Avoided Costs					
Commercial Catering	48	21	0	21	48
Community Development	28	13	0	13	28
Leisure & Recreation	168	57	0	57	168
Open Spaces	712	136	0	136	712
Schools Catering	600	386	0	386	600
Stadium	442	90	0	90	442
Covid Loss of Income					
Commercial Catering	-78	-26	0	(26)	(78)
Community Development	-227	-72	0	(72)	(227)
Leisure & Recreation	-760	-325	0	(325)	(760)
Open Spaces	-1,263	-248	0	(248)	(1,263)
Schools Catering	-720	-589	0	(589)	(720)
Stadium	-473	-195	0	(195)	(473)
Waste & Environmental Improvement	-10	-10	0	(10)	(10)
Government Grant Income	0	0	-988	988	2,184
Net Covid Expenditure	-1,533	-762	-762	0	0
Recharges					
Premises Support	1,639	409	409	0	0
Transport Support	2,360	561	494	67	266
Central Support	4,170	1,042	1,042	0	0
Asset Rental Support	146	0	0	0	0
Recharge Income	-487	-121	-121	0	0
Net Total Recharges	7,828	1,891	1,824	67	266
Net Departmental Expenditure	22,160	3,154	2,855	299	(79)

Economy, Enterprise & Property Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	4,641	1,050	1,058	(8)	(36)
Repairs & Maintenance	2,103	480	430	50	200
Premises	76	64	64	0	0
Energy & Water Costs	694	110	104	6	25
NNDR	472	463	487	(24)	(24)
Rents	179	61	61	(0)	0
Economic Regeneration Activities	34	0	0	0	0
Security	471	61	61	0	(0)
Supplies & Services	429	155	145	10	42
Supplies & Services - Grant/External Funded	748	116	116	0	(0)
Grants to Voluntary Organisation	188	2	2	0	0
Covid-19 Discretionary Business Support Grants	831	333	333	1	0
Capital Financing	21	21	21	0	0
Transfer to Reserves	210	67	67	(0)	0
Total Expenditure	11,098	2,983	2,949	34	207
Income					
Fees & Charges	-919	-128	-128	0	0
Rent - Commercial Properties	-822	-119	-86	(33)	(205)
Rent - Investment Properties	-39	-7	-7	0	0
Rent - Markets	-588	-26	-25	(1)	(1)
Government Grant Income	-1,570	-822	-822	0	0
Reimbursements & Other Income	-1,088	-26	-26	0	0
Schools SLA Income	-467	-430	-430	0	0
Recharges to Capital	-170	-13	-13	0	0
Transfer from Reserves	-774	-124	-124	0	0
Total Income	-6,437	-1,695	-1,661	(34)	(206)
Net Operational Expenditure	4,661	1,288	1,288	0	1
Covid Costs					
Staffing	0	0	1	(1)	(22)
Repairs & Maintenance	0	0	7	(7)	(21)
Security	0	0	14	(14)	(46)
Supplies & Services	0	0	51	(51)	(57)
Covid Loss of Income					
Rent - Commercial Properties	-141	-141	0	(141)	(141)
Rent - Investment Properties	-5	-5	0	(5)	(5)
Rent - Markets	-193	-193	0	(193)	(193)
Covid Grant Funding	0	0	-412	412	485
Net Covid Expenditure	-339	-339	-339	0	0
Recharges					
Premises Support	1,777	444	444	0	0
Transport Support	28	7	7	0	0
Central Support	2,082	521	521	0	0
Asset Rental Support	4	0	0	0	0
Recharge Income	-6,592	-1,648	-1,648	0	0
Net Total Recharges	-2,701	-676	-676	0	0
Net Departmental Expenditure	1,621	273	273	0	1

Finance Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	5,653	1,368	1,398	(30)	(120)
Supplies & Services	336	199	188	11	43
Insurances	1,038	456	456	0	0
Concessionary Travel	2,218	164	40	124	497
LCR Levy	2,241	2,241	2,241	0	0
Rent Allowances	35,500	7,075	7,075	0	0
Non HRA Rebates	70	14	14	0	0
Discretionary Housing Payments	528	122	122	0	0
Discretionary Social Fund	106	21	21	0	0
Bad Debt Provision	0	0	0	0	50
Total Expenditure	47,690	11,660	11,555	105	470
Income					
Fees & Charges	-225	-52	-44	(8)	(34)
SLA to Schools	-464	-464	-465	1	1
Business Rates Administration Grant	-156	0	0	0	0
Hsg Ben Administration Grant	-461	-115	-115	0	0
Rent Allowances	-35,500	-6,592	-6,463	(129)	(518)
New Burdens Grant	-67	-67	-78	11	141
Council Tax Admin Grant	-204	-204	-202	(2)	(2)
Non HRA Rent Rebates	-70	-19	-19	0	0
Reimbursements & Other Grants	-40	-15	-1	(14)	(19)
Liability Orders	-106	10	10	0	0
Transfer from Reserves	-22	0	0	0	0
Discretionary Housing Payments Grant	-528	-176	-176	0	0
Dedicated School Grant	-106	0	0	0	0
Universal Credits	-12	-12	-12	0	0
VEP Grant	0	0	-12	12	12
CCG McMillan Reimbursement	-80	-20	-20	0	2
LCR Reimbursement	-2,241	-2,241	-2,241	0	0
Total Income	-40,282	-9,967	-9,838	(129)	(417)
Net Operational Expenditure	7,408	1,693	1,717	(24)	53
Covid Costs					
Employees	0	0	4	(4)	(6)
Discretionary Social Fund	0	0	6	(6)	(7)
Supplies & Services	0	0	3	(3)	(19)
Covid Loss of Income					
Reimbursements & Other Grants	-46	-19	0	(19)	(46)
Liability Orders	-300	-75	0	(75)	(300)
Fees & Charges	-9	-3	0	(3)	(9)
Government Grant Income	0	0	-110	110	387
Net Covid Expenditure	-355	-97	-97	0	0
Recharges					
Premises Support	249	62	62	0	0
Central Support	2,311	577	577	0	0
Recharge Income	-5,031	-1,253	-1,253	0	0
Net Total Recharges	-2,471	-614	-614	0	0
Net Departmental Expenditure	4,582	982	1,006	(24)	53

ICT & Support Services Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	7,385	1,824	1,824	0	39
Supplies & Services	976	200	145	55	164
Computer Repairs & Software	958	958	981	(23)	(215)
Communications Costs	17	1	9	(8)	(33)
Other Premises	64	39	43	(4)	(17)
Capital Financing	78	0	-14	14	34
Transport Expenditure	3	1	1	0	0
Transfers to Reserves	15	0	0	0	0
Total Expenditure	9,496	3,023	2,989	34	(28)
Income					
Fees & Charges	-1,129	-246	-128	(118)	(477)
SLA to Shools	-543	-447	-449	2	11
Transfer from Reserves	-29	-29	-29	0	0
Total Income	-1,701	-722	-606	-116	-466
Net Operational Expenditure	7,795	2,301	2,383	(82)	(494)
Covid Costs					
Employees	0	0	8	(8)	8
Supplies & Services	0	0	458	(458)	(460)
Capital Costs	0	0	31	(31)	(141)
2020/21 Saving - Staff Efficiencies	-768	-233	0	(233)	(768)
Government Grant Income	0	0	-730	730	1,361
Net Covid Expenditure	-768	-233	-233	0	0
Recharges					
Premises Support	406	102	102	0	0
Transport Support	20	5	5	0	0
Central Support	1,213	303	303	0	0
Asset Rental Support	1,494	0	0	0	0
Recharge Income	-11,500	-2,875	-2,875	0	0
Net Total Recharges	-8,367	-2,465	-2,465	0	0
Net Departmental Expenditure	-1,340	-397	-315	(82)	(494)

Legal & Democratic Services Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	1,796	435	415	20	79
Transport	8	6	6	0	2
Supplies & Services	272	56	43	13	54
Civic Catering & Functions	49	2	0	2	10
Legal Expenses	215	30	30	0	0
Total Expenditure	2,340	529	494	35	145
Income					
Land Charges	-79	-4	-4	0	1
License Income	-247	-28	-33	5	21
School SLA's	-82	-82	-79	(3)	(3)
Fees & Charges Income	-57	-4	-6	2	7
Government Grants	0	0	0	0	6
Total Income	-465	-118	-122	4	32
Net Operational Expenditure	1,875	411	372	39	177
Covid Costs					
Employees	0	0	5	(5)	(6)
Legal Expenses	0	0	7	(7)	(60)
Covid Loss of Income					
Land Charges	-2	-2	0	(2)	(2)
License Income	-8	-8	0	(8)	(8)
Government Grant Income	0	0	-22	22	76
Net Covid Expenditure	-10	-10	-10	0	0
Recharges					
Premises Support	61	15	15	0	0
Central Support	328	81	81	0	0
Recharge Income	-1,781	-445	-445	0	0
Net Total Recharges	-1,392	-349	-349	0	0
Net Departmental Expenditure	473	52	13	39	177

Planning & Transportation Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	4,450	1,202	1,086	116	462
Premises	161	66	57	9	29
Hired & Contracted Services	129	19	76	(57)	(228)
Supplies & Services	141	55	78	(23)	(95)
Street Lighting	1,615	63	123	(60)	(238)
Highways Maintenance	2,515	417	383	34	136
Fleet Transport	1,357	281	222	59	236
Bus Support - Halton Hopper Tickets	197	49	49	0	0
Bus Support	536	143	140	3	(15)
Contribution to Reserves	440	7	0	7	41
Grants to Voluntary Organisations	61	30	30	0	0
NRA Levy	67	67	67	0	0
LCR Levy	882	220	220	0	0
Finance Charges	0	0	0	0	0
Total Expenditure	12,551	2,619	2,531	88	328
Income					
Sales	-133	-23	-14	(9)	(35)
Planning Fees	-340	-62	-56	(6)	0
Building Control Fees	-217	-32	-29	(3)	(12)
Other Fees & Charges	-711	-135	-127	(8)	(30)
Grants & Reimbursements	-136	-28	-50	22	0
Government Grant Income	-61	-5	2	(7)	0
Halton Hopper Income	-197	0	0	0	0
School SLAs	-45	-41	-41	0	(4)
Recharge to Capital	-317	-22	0	(22)	(87)
LCR Levy Reimbursement	-882	-220	-220	0	0
Contribution from Reserves	0	0	0	0	0
Efficiency Savings	-28	-7	0	(7)	(28)
Total Income	-3,067	-575	-535	(40)	(196)
Net Operational Expenditure	9,484	2,045	1,996	49	132
Covid Costs					
Employees	0	0	56	(56)	(93)
Fleet Transport	0	0	5	(5)	(9)
Bus Support	0	0	20	(20)	(33)
Contribution to Capital Reserves	0	0	861	(861)	(1,435)
Covid Loss of Income					
Planning Fees	-218	-131	0	(131)	(218)
Fees & Charges	-133	-80	0	(80)	(133)
Grants & Reimbursements	-30	0	0	0	(30)
Government Grant Income	0	0	-1,153	1,153	1,951
Net Covid Expenditure	-381	-211	-211	0	0
Recharges					
Premises Support	572	109	109	0	0
Transport Support	692	29	22	7	28
Central Support	1,733	433	433	0	0
Asset Rental Support	1,244	0	0	0	0
Recharge Income	-5,156	-392	-342	(50)	(199)
Net Total Recharges	-915	179	222	(43)	(171)
Net Departmental Expenditure	8,188	2,013	2,007	6	(39)

Policy, People, Performance & Efficiency Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	1,968	458	451	7	26
Employee Training	126	27	25	2	7
Supplies & Services	138	60	60	0	1
Apprenticeship Levy	300	73	72	1	2
Total Expenditure	2,532	618	608	10	36
Income					
Fees & Charges	-102	-23	-29	6	25
Reimbursement and Other Grants	0	0	-6	6	6
Transfer from Reserves	0	0	0	0	0
School SLAs	-456	-456	-392	(64)	(63)
Total Income	-558	-479	-427	(52)	(32)
Net Operational Expenditure	1,974	139	181	(42)	4
Covid Costs					
Employees	0	0	1	(1)	(1)
Covid Loss of Income					
Government Grant Income	0	0	-1	1	1
Net Covid Expenditure	0	0	0	0	0
Recharges					
Premises Support	91	23	23	0	0
Central Support	963	241	241	0	0
Recharge Income	-2,631	-658	-652	(6)	0
Net Total Recharges	-1,577	-394	-388	(6)	0
Net Departmental Expenditure	397	-255	-207	(48)	4

Adult Social Care Department (incl Care Homes and Community Care)

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	14,120	3,400	3,379	21	60
Premises	268	94	97	(3)	(10)
Supplies & Services	542	137	137	0	(10)
Aids & Adaptations	113	4	1	3	0
Transport	187	9	7	2	0
Food Provision	181	21	15	6	0
Agency	669	153	153	0	0
Supported Accommodation and Services	1,443	360	360	0	0
Emergency Duty Team	101	0	0	0	0
Contract & SLAs	543	311	315	(4)	(10)
Lillycross Contract Costs	320	156	156	0	0
Capital Financing	44	0	0	0	0
<u>Housing Solutions Grant Funded Schemes</u>					
LCR Immigration Programme	342	6	6	0	0
Flexible Homeless Support	169	9	9	0	0
LCR Trailblazer	69	17	17	0	0
Rough Sleepers Initiative	155	4	4	0	0
Total Expenditure	19,266	4,681	4,656	25	30
Income					
Fees & Charges	-582	-157	-147	(10)	(40)
Sales & Rents Income	-315	-164	-170	6	20
Reimbursements & Grant Income	-803	-118	-112	(6)	(20)
Housing Strategy Grant Funded Schemes	-735	-636	-636	0	0
Transfer from Reserves	-43	0	0	0	0
Capital Salaries	-111	-27	-30	3	10
CCG Reimbursement Re Lillycross	-312	-156	-156	0	0
Government Grant Income	-175	-87	-87	0	0
Total Income	-3,076	-1,345	-1,338	(7)	(30)
Net Operational Expenditure Excluding Homes and Community Care	16,190	3,336	3,318	18	0
Care Homes Net Expenditure	6,190	1,275	1,611	(336)	(1,334)
Community Care Expenditure	17,838	3,681	4,024	(343)	(652)
Net Operational Expenditure Including Homes and Community Care	40,218	8,292	8,953	(661)	(1,986)

Adult Social Care (inc Care Homes and Community Care) continued

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Covid Costs					
Staffing	0	0	518	(518)	(974)
PPE	0	0	51	(51)	(94)
Telehealthcare Equipment	0	0	54	(54)	(101)
Bed & Breakfast Accommodation	0	0	20	(20)	(50)
Medical, hygiene & cleaning	0	0	33	(33)	(65)
Lilycross	0	0	468	(468)	(936)
Contract Costs	0	0	95	(95)	(190)
Covid Loss of Income					
Community Care Income	-718	-359	0	(359)	(718)
Community Services Transport	-70	-33	0	(33)	(70)
Community Services Trading	-40	-15	0	(15)	(40)
Community Services Placements	-50	-22	0	(22)	(50)
Rentals	-30	-12	0	(12)	(30)
Covid Grant Funding	0	0	-1,680	1,680	3,318
Net Covid Expenditure	-908	-441	-441	0	0
Recharges					
Premises Support	13	0	0	0	0
Transport Support	564	100	100	0	0
Central Support	3,589	894	894	0	0
Asset Rental Support	563	141	141	0	0
Recharge Income	-122	-27	-27	0	0
Net Total Recharges	4,607	1,108	1,108	0	0
Net Departmental Expenditure	43,917	8,959	9,620	(661)	(1,986)

Care Homes Division

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
<u>Madeline McKenna</u>					
Employees	470	108	129	(21)	(85)
Other Premises	54	8	13	(5)	(22)
Supplies & Services	14	1	0	1	1
Food	30	6	7	(1)	(1)
Total Madeline McKenna Expenditure	568	123	149	(26)	(107)
<u>Millbrow</u>					
Employees	1,521	352	465	(113)	(453)
Other Premises	72	14	18	(4)	(16)
Supplies & Services	50	13	15	(2)	(8)
Food	55	10	12	(2)	(5)
Total Millbrow Expenditure	1,698	389	510	(121)	(482)
<u>St Luke's</u>					
Employees	2,069	428	544	(116)	(463)
Other Premises	83	13	35	(22)	(85)
Supplies & Services	39	7	9	(2)	(11)
Food	99	7	16	(9)	(38)
Total St Luke's Expenditure	2,290	455	604	(149)	(597)
<u>St Patrick's</u>					
Employees	1,421	275	305	(30)	(122)
Other Premises	82	16	22	(6)	(11)
Supplies & Services	32	4	5	(1)	(4)
Food	99	13	16	(3)	(11)
Total St Patrick's Expenditure	1,634	308	348	(40)	(148)
Total Expenditure	6,190	1,275	1,611	(336)	(1,334)
Net Operational Expenditure	6,190	1,275	1,611	(336)	(1,334)

COMMUNITY CARE BUDGET

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance To Date (overspend) £'000	Forecast Variance (overspend) £'000
Adult Social Care Services:					
Residential & Nursing Care,	11,547	1,450	1,401	49	345
Domiciliary, Supported Living & Day Care	8,889	1,012	1,019	(7)	(19)
Direct Payments	9,415	2,959	3,148	(189)	(755)
Total Expenditure	29,851	5,421	5,568	(147)	(429)
Income					
Residential & Nursing Income	-7,072	-1,050	-955	(95)	(241)
Domiciliary Income	-1,461	-199	-201	2	15
Direct Payments Income	-714	-111	-112	1	3
CCG funded care home placements	-2,356	-380	-276	(104)	(187)
Reimbursement HCCG	0	0	0	0	187
Income from other CCG's	-113	0	0	0	0
ILF	-656	0	0	0	0
Total Income	-12,372	-1,740	-1,544	(196)	(223)
Net Department Expenditure	17,479	3,681	4,024	(343)	(652)

Children & Families Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn (Overspend)
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	9,468	2,092	2,102	(10)	(62)
Premises	281	61	67	(6)	(27)
Supplies & Services	777	133	244	(111)	(548)
Transport	113	15	7	8	27
Direct Payments/Individual Budgets	887	203	213	(10)	(40)
Commissioned Services	224	37	4	33	90
Out of Borough Residential Placements	6,562	1,086	1,334	(248)	(814)
Out of Borough Adoption	86	1	0	1	7
Out of Borough Fostering	2,475	503	499	4	15
In House Adoption	209	37	48	(11)	(146)
Special Guardianship	1,722	363	361	2	5
In House Foster Carer Placements	2,150	404	444	(40)	(171)
Care Leavers	229	23	38	(15)	(57)
Family Support	53	13	20	(7)	(30)
Contracted Services	4	1	0	1	1
Early Years	131	17	120	(103)	(453)
Transfer to Reserves	0	0	0	0	0
Emergency Duty Team	104	0	0	0	(9)
Total Expenditure	25,475	4,989	5,501	(512)	(2,212)
Fees & Charges	-30	-3	0	(3)	(11)
Sales Income	-4	-1	0	(1)	0
Rents	-21	0	0	0	0
Reimbursements & Grant Income	-527	-26	-9	(17)	(64)
Transfer from Reserves	-18	-18	-18	0	0
Dedicated School Grant	-124	0	0	0	0
Government Grant Income	-4,007	-1,046	-1,046	0	0
Total Income	-4,731	-1,094	-1,073	(21)	(75)
Net Operational Expenditure	20,744	3,895	4,428	(533)	(2,287)
Covid Costs					
Employees	0	0	23	(23)	(120)
Supplies & Services	0	0	1	(1)	(10)
Transport	0	0	10	(10)	(25)
Direct Payments/Individual Budgets	0	0	12	(12)	(27)
Commissioned Services	0	0	20	(20)	(83)
Out of Borough Residential Placements	0	0	122	(122)	(604)
Out of Borough Fostering	0	0	2	(2)	(2)
In House Foster Carer Placements	0	0	9	(9)	(21)
Care Leavers	0	0	2	(2)	(9)
Family Support	0	0	0	0	(6)
Covid Loss of Income					
Rents	-21	-11	0	(11)	(21)
Government Grant Income	0	0	-212	212	928
Net Covid Expenditure	-21	-11	-11	0	0
Recharges					
Premises Support	137	34	34	0	0
Transport Support	19	5	4	0	0
Central Support	2,655	660	660	0	0
Asset Rental Support	0	0	0	0	0
Recharge Income	-45	-11	-11	0	0
Net Total Recharges	2,766	688	687	0	0
Net Departmental Expenditure	23,489	4,572	5,104	(533)	(2,287)

Complex Care Pool

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Intermediate Care Services	7,264	1,200	1,199	1	3
End of Life	206	51	24	27	32
Sub-Acute	1,986	53	50	3	52
Joint Equipment Store	617	154	155	(1)	(5)
CCG Contracts & SLA's	3,016	18	18	0	0
Intermediate Care Beds	607	152	152	0	0
Carers Breaks	405	216	163	53	90
Oakmeadow	1,117	260	274	(14)	(82)
Carers Centre	364	91	91	0	0
Inglenook	125	21	10	11	59
Health & Community Care Packages	3,150	788	788	0	0
Total Expenditure	18,857	3,004	2,924	80	149
Income					
BCF	-10,891	-2,723	-2,723	0	0
CCG Contribution to Pool	-3,402	-850	-850	0	0
Oakmeadow Income	-612	-153	-153	0	0
Total Income	-14,905	-3,726	-3,726	0	0
Net Operational Expenditure	3,952	-722	-802	80	149
Covid Costs					
Covid Costs					
Additional hours, PPE	0	0	58	(58)	(60)
Government Grant Income	0	0	-58	58	60
Net Covid Expenditure	0	0	0	0	0
Net Departmental Expenditure	3,952	-722	-802	80	149

Education, Inclusion & Provision Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Core Funded					
Employees	2,750	736	826	(90)	(359)
Premises	3	1	0	1	1
Support & Services	814	209	209	0	3
Transport	43	3	1	2	10
School Transport	610	153	298	(145)	(579)
Commissioned Services	2,297	574	573	1	2
Grant Funded					
Employees	3,046	632	632	0	0
Premises	24	7	7	0	0
Support & Services	234	39	39	0	0
Grants to Voluntary Organisations	1,482	392	392	0	0
Independent School Fees	3,381	1,152	1,152	0	0
Inter Authority Recoupment	175	44	44	0	0
Pupil Premium Grant	196	0	0	0	0
Nurse Education Payments	6,402	2,388	2,388	0	0
Total Expenditure	21,457	6,330	6,561	(231)	(922)
Income					
Fees & Charges	-90	-43	-47	4	17
Transfer to/from Reserves	-490	-490	-490	0	0
Schools SLA Income	-346	-243	-244	1	4
Reimbursements & Other Income	-489	-178	-179	1	5
Dedicated Schools Grant	-14,710	-4,903	-4,903	0	0
Government Grant Income	-129	-129	-129	0	0
Inter Authority Income	-55	-14	0	(14)	(55)
Total Income	-16,309	-6,000	-5,992	(8)	(29)
Net Operational Expenditure	5,148	330	569	(239)	(951)
Covid Costs					
Emergency Childcare Costs	0	0	16	(16)	(16)
School Transport Contracts	0	0	123	(123)	(359)
Government Grant Income	0	0	-139	139	375
Net Covid Expenditure	0	0	0	0	0
Recharges					
Premises Support	131	33	33	0	0
Transport Support	418	75	75	0	0
Central Support	1,875	469	469	0	0
Asset Rental Support	17	0	0	0	0
Recharge Income	-79	-20	-20	0	0
Net Total Recharges	2,362	557	557	0	0
Net Departmental Expenditure	7,510	887	1,126	(239)	(951)

Public Health & Public Protection Department

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	3,824	902	894	8	26
Other Premises	5	0	0	0	0
Supplies & Services	219	39	34	5	14
Other Agency	19	19	20	(1)	(1)
Contracts & SLAs	6,718	301	301	0	0
Halton Outbreak Hub	949	0	0	0	0
Transport	10	1	1	0	3
Total Expenditure	11,744	1,262	1,250	12	42
Income					
Other Fees & Charges	-48	-7	-9	2	3
Reimbursements & Grant Income	-78	-17	-11	(6)	(24)
Government Grant	-10,366	-1,144	-1,144	0	0
Government Grant Test and Trace	-949	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Total Income	-11,441	-1,168	-1,164	(4)	(21)
Net Operational Expenditure	303	94	86	8	21
Covid Costs					
Contracts & SLA's	0	0	15	(15)	(160)
Covid Loss of Income					
Fees & charges – Sure Start to Later Life	-5	-3	0	(3)	(5)
Fees & charges – Pest Control	-17	-4	0	(4)	(17)
Fees & charges – Health Improvement Team	-8	-3	0	(3)	(8)
Reimbursements & grant income – Health & Wellbeing	-25	0	0	0	(25)
Government Grant Covid	0	0	-25	25	215
Net Covid Expenditure	-55	-10	-10	0	0
Recharges					
Premises Support	137	34	34	0	0
Transport Support	23	1	1	0	1
Central Support	760	190	190	0	0
Net Total Recharges	920	225	225	0	1
Net Departmental Expenditure	1,168	309	301	8	22

Corporate and Democracy

	Annual Budget	Budget to Date	Actual	Variance (Overspend)	Forecast Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	298	75	73	2	(40)
Contracted Services	35	9	0	9	0
Members Allowances	875	219	225	(6)	0
Interest Payable	1,476	295	282	13	124
Supplies & Services	118	49	60	(11)	0
Bank Charges	234	77	77	0	0
Audit Fees	126	32	32	0	0
Contingency	1,522	381	0	381	1,500
Capital Financing	1,624	0	0	0	0
Contribution to Reserves	7,704	0	0	0	0
Debt Management Expenses	34	9	11	(2)	0
Precepts & Levies	196	147	147	0	0
Total Expenditure	14,242	1,293	907	386	1,584
Income					
Interest Receivable – Treasury	-1,669	-417	-417	0	0
Interest Receivable – Other	-25	-6	-6	0	0
Fees & Charges	-55	-14	-9	(5)	0
Grants & Reimbursements	-65	-16	-20	4	0
Government Grant Income	-7,559	-2,405	-2,405	0	0
Transfer from Reserves	-3,072	0	0	0	0
Total Income	-12,445	-2,858	-2,857	(1)	0
Net Operational Expenditure	1,797	-1,566	-1,950	385	1,584
Covid Costs					
Drop In Treasury Management Income	0	0	42	(42)	(167)
Drop in property fund value	0	0	187	(187)	(438)
Government Grant Income	0	0	-229	229	605
Net Covid Expenditure	0	0	0	0	0
Recharges					
Premises Support	5	1	1	0	0
Transport Support	0	0	0	0	0
Central Support	1,118	280	280	0	0
Asset Rental Support	0	0	0	0	0
Recharge Income	-3,267	-139	-139	0	0
Net Total Recharges	-2,144	142	142	0	0
Net Departmental Expenditure	-347	-1,424	-1,808	385	1,584

Capital Programme as at 30 June 2020

Appendix 3

Directorate/Department	Actual Expenditure to Date £'000	2020/21 Cumulative Capital Allocation				Capital Allocation 2021/22 £'000	Capital Allocation 2022/23 £'000
		Quarter 1 £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £'000		
<u>Enterprise Community & Resources Directorate</u>							
Community and Environment							
Stadium Minor Works	13	13	35	50	69	30	30
Brookvale Pitch Refurbishment	0	0	0	0	488	12	0
New Leisure Centre	702	702	2,130	3,560	4,986	10,000	5,000
Open Spaces Schemes	94	100	200	300	542	0	0
Children's Playground Equipment	10	8	30	90	120	65	65
Upton Improvements	0	0	0	0	13	0	0
Crow Wood Park	2	1	50	91	91	20	0
Peelhouse Lane Cemetery	213	198	280	320	348	40	0
Peelhouse Lane Cemetery – Enabling Works	0	0	0	0	1	0	0
Victoria Park Glass House	20	15	18	20	25	0	0
Sandymoor Playing Fields	0	0	1	2	3	0	0
Widnes & Runcorn Cemeteries	0	0	3	3	3	0	0
Landfill Tax Credit Schemes	0	0	0	0	10	340	340
Runcorn Town Park	2	0	20	50	246	330	280
Bowling Greens	4	4	5	5	5	0	0
Litter Bins	0	0	0	0	20	20	20

Directorate/Department	Actual Expenditure to Date £'000	2020/21 Cumulative Capital Allocation				Capital Allocation 2020/22 £'000	Capital Allocation 2022/23 £'000
		Quarter 1 £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £'000		
ICT & Support Services							
ICT Rolling Programme	31	31	254	477	700	700	700
COVID IT costs	31	31	68	105	141	0	0
Economy, Enterprise & Property							
3MG	13	13	13	53	72	167	0
Widnes Waterfront	0	0	0	0	0	1,000	0
SciTech Daresbury – Project Violet	0	0	0	3,237	6,388	0	0
The Croft	0	0	30	30	30	0	0
Murdishaw redevelopment	0	0	0	20	38	0	0
Advertising Screen at The Hive	0	0	0	0	0	100	0
Widnes Market Refurbishment	50	50	149	149	149	3	0
Broseley House	6	6	19	24	24	399	15
Solar Farm	378	378	766	766	766	0	0
Equality Act Improvement Works	18	18	48	100	303	300	300
Foundry Lane Residential Area	61	61	61	61	70	1,762	0
Kingsway Learning Centre – improved facilities	6	6	306	470	470	0	0
Kingsway Learning Centre – equipment	0	0	100	281	281	0	0
Halton Lea TCF	1	1	50	150	721	200	0
Runcorn Town Centre Development	0	0	0	100	100	30,753	0

Directorate/Department	Actual Expenditure to Date £'000	2020/21 Cumulative Capital Allocation				Capital Allocation 2021/22 £'000	Capital Allocation 2022/23 £'000
		Quarter 1 £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £'000		
Mersey Gateway							
Land Acquisitions	39	39	70	100	1,821	0	0
Development Costs	13	13	14	15	17	0	0
Additional signage	48	48	48	48	48	0	0
Other							
Risk Management	19	19	140	260	355	120	120
Fleet Replacements	32	32	862	1,724	2,586	3,043	1,090
Policy, Planning & Transportation							
Bridge & Highway Maintenance	40	40	1,630	3,220	4,810	0	0
Integrated Transport & Network Management	39	39	410	780	1,150	0	0
Street Lighting – Structural Maintenance & Upgrades	17	17	1,180	2,340	3,484	200	200
STEPS Programme	80	0	0	0	0	0	0
SJB - Major Maintenance	148	148	325	475	641	0	0
Silver Jubilee Bridge Decoupling	3,250	3,250	8,500	10,247	10,247	0	0
SJB Deck Reconfiguration	197	197	282	367	453	0	0
SJB Decorative Lighting	0	0	167	333	500	0	0
Widnes Loops	366	366	2,130	3,195	4,258	0	0
KRN – Earle Road Gyratory	0	0	100	200	233	0	0
SUD Green Cycle / Walk Corridors	4	4	160	315	469	267	0
Windmill Hill Flood Risk Management	0	0	80	160	240	80	0
Total EC&R	5,947	5,848	20,734	34,293	48,538	49,951	8,160

Directorate/Department	Actual Expenditure to Date £'000	2020/21 Cumulative Capital Allocation				Capital Allocation 2021/22 £'000	Capital Allocation 2022/23 £'000
		Quarter 1 £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £'000		
Schools Related							
Asset Management Data	0	0	10	20	28	0	0
Capital Repairs	50	44	765	899	1,199	23	0
Asbestos Management	0	0	10	20	40	0	0
Schools Access Initiative	0	0	0	35	63	0	0
Basic Need Projects	0	0	0	0	196	0	0
Ashley School	18	18	175	250	263	6	0
Fairfield Primary School	0	0	0	15	15	0	0
Kitchen Gas Safety	0	0	14	14	31	0	0
Small Capital Works	8	8	26	75	127	0	0
SEND capital allocation	26	22	22	30	282	0	0
Healthy Pupils Capital Fund	0	0	0	2	2	0	0
Chesnut Lodge	35	0	70	180	270	10	0
Woodside Primary	7	11	100	140	148	4	0
Brookfields @ The Grange	0	0	0	7	7	0	0
Total People Directorate	1,324	1,338	3,137	5,055	7,469	1,382	1,140
TOTAL CAPITAL PROGRAMME	7,271	7,186	23,871	39,348	56,004	51,333	9,300
Slippage (20%)					-11,201	-10,267	-1,860
						11,201	10,267
TOTAL	7,271	7,186	23,871	39,348	44,803	52,267	17,707

